



librarian liaison mechanisms, built cross-departmental collaborative networks, and integrated information services into the university's talent cultivation and research processes. Furthermore, the library has expanded its collaborative boundaries to include social partners, publishers, and alumni networks, building a multi-stakeholder trust network that extends cultural influence beyond the campus. This endogenous cultivation system provides a low-cost, sustainable, and practically implementable pathway for academic libraries with limited resource endowments. It demonstrates that resource-constrained libraries can achieve connotative transformation not by competing on resource scale, but by optimizing internal relationships to maximize the value of existing assets. The study offers theoretical references and practical insights for the long-term cultivation of information culture in academic libraries facing similar constraints, contributing to the broader discourse on library transformation in the digital age. Limitations include the lack of quantitative empirical evaluation, suggesting future research directions for developing comprehensive indicator systems to measure the effectiveness of value symbiosis.

Keywords: Resource Constraints; Academic Libraries; Information Culture; Relationship Reconstruction; Value Symbiosis; Endogenous Optimization

封面照片简介:上海师范大学图书馆

徐汇校区主馆“汇馨苑”

上海师范大学图书馆“汇馨苑”是在徐汇校区主馆改造后设置的全新学习空间。传承徐汇、奉贤两校区图书馆空间命名传统,以“馨”之音喻“新”字意,典藏覆盖各学科、专业最新入藏文献资源;以“汇馨苑”寓“汇智明理、书香校园”内涵,强化图书馆在校园文化建设、助力学子成才方面的功能保障与价值引领。

上海师范大学图书馆徐汇校区主馆建于20世纪80年代,总建筑面积约7000平米,2024年9月改造后焕新重启。本次改造打破老馆独立阅览室空间“割据”,引入现代图书馆藏阅一体、开放通透的文化空间建设理念,门厅挑高抬升至2楼,为新学习空间“汇馨苑”营造出一、二楼错落分布的立体格局。该空间整体以“智慧森林”为设计意象,将10根近8米高的立柱塑造为挺拔向上、枝叶纵横的参天大树,意指图书馆是荟萃典籍、汇集智慧的知识殿堂。这一设计亦将徐汇校区梧桐大道、香樟大道标志性校园景观延伸至图书馆室内,让“汇馨苑”与校园环境浑然一体、气韵相通。“汇馨苑”中央设置可步行也可小憩的阶梯以连接一、二楼,既寓意登攀精进的“知识阶梯”,也可让读者小坐沉思、俯察远眺。空间整体设置落地大窗采光,屋顶、书展墙、阅览桌配置柔和灯光,阅读区、藏书区、书展墙、研讨室、展示区、休闲区、水吧分布有序,与主出入口、总服务台、信息互动区联通有序,充分体现以读者为中心理念的落地与践行。

老馆改造不仅重塑图书馆物理空间,更重要的是通过重构服务内容、提升管理水平来缓解日益尖锐的藏阅空间矛盾,实现图书馆高质量发展。“汇馨苑”以“新书开架借阅的多功能学习空间”为基本定位,在近两年的实践探索中,通过与其它空间典藏资源、闭架管理资源和异地存储资源的协同调度与延伸服务,再配合主题书展、线上推介、读书会等系列图书馆营销活动助力读者发现资源,基本实现主馆在坐席需求和资源便捷使用上的空间供给平衡。